

Minutes of the LAUC-SB Executive Committee Meeting with the Executive  
Vice Chancellor / Acting University Librarian  
October 30, 2006

Present: Gary Johnson (Secretary), Lorna Lueck (CPD Chair), Janet Martorana (Vice-Chair/Chair-Elect), Catherine Nelson (Chair), Beverly Ryan (CAP Chair), Gene Lucas (Executive Vice Chancellor / Acting University Librarian)

The Executive Committee met in the Mary Cheadle Room, 3:00 – 4:00 p.m. to speak with the Acting University Librarian, Executive Vice Chancellor, Gene Lucas.

The Executive Committee requested a meeting with the Executive Vice Chancellor (EVC) to gain insights from campus administration about the current University Librarian Search and the library budget as well as to emphasize to the EVC the Library's most pressing needs.

**University Librarian Search:** The EVC provided some background on how the search has progressed and how it is likely to proceed.

The UL position was advertised this summer in the Chronicle of Higher Education as well as other trade journals, including posting to appropriate listserves. Nominations were also actively solicited from the library community resulting in many nominees being directly approached.

A short list of viable candidates is expected by February 2007, with on-site visits in March, resulting in a final decision by June. Feedback from all interested groups will be heavily relied upon by the UL Search Committee. The Chancellor and the EVC will also be involved, most notably in confirming the final candidate's fitness for the position through a "due diligence process."

We are likely to get good candidates due in great part to Sarah Pritchard's efforts in guiding the UCSB Libraries, especially the capital planning already done and approved for the library expansion. Even though much of the planning is done, these parameters should be revisited as we move forward since our circumstances, including technologies, have continued to evolve.

In parallel to the UL search, the campus is also recruiting for a Chief Information Officer. It will be crucial for the UL to work well with the CIO.

**Campus and Library Budget:**

Since 2002 the campus has had a permanent budget reduction of 15%. Though the overall cut to the campus was 15%, the library was cut 10%. Over the last year there was an increase of 6% to the campus but this went to staff and faculty salaries. Though we've stopped being cut, inflation has eroded our buying power, especially for library acquisitions.

The campus is funded according to a student FTE enrollment but as a no-growth campus, our enrollment has been capped and we've reached that maximum. In other words, campus support dollars are tied to enrollment and since there's no room for increasing enrollment, there's no new dollars coming from the state.

In addition to the State's funding formulas tied to FTE, there's also the Marginal Cost of Instruction (MCOI). Because of UCSB's ratio of undergraduates to graduates, the MCOI means that there's comparatively less \$'s per student coming to the campus. UCSB's FTE is based on a Fall, Winter, and Spring enrollment, excluding summer schools. To generate more campus dollars, UCSB has expanded its summer programs. This may have the deleterious effect of reducing the Fall FTE since some students aren't carrying full course loads due to having taken courses in the summer. This may be costing the campus millions.

The campus may be exploring alternative funding formulas, such as differential funding but this must be approached with caution.

Some institutions attempt to increase FTE through satellite campuses and distance learning. In effect this increases FTE but not headcount. The launch of the programs at Allan Hancock College in Santa Maria and in the Ventura Learning Center have been very slow and perhaps may not be the best way to increase FTE. The Ventura Learning Center for instance competes against the local state college, Cal State Channel Islands, and Cal State Northridge with satellite programs in Ventura. Distance learning is also not very attractive since we'd be competing with more advanced distance learning enterprises such as Phoenix University

Though characterized as a no-growth campus, UCSB is projected to grow at about 1% per year which is commensurate with the surrounding community.

As an advocate for "transparency", the EVC offered to meet with LAUC membership and other library personnel, providing a campus overview, including the budget. In effect this would be a state of the campus and how it relates to the Library.

Janet Martorana will work with the EVC's secretary in setting up a meeting for the LAUC membership.

Recorded by Gary Johnson